



# Proposals 101

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# Center for Faculty Excellence

Community  
Engagement

Teaching  
Writing

Research & Creative  
Activities

Faculty Growth, Leadership,  
and Resources



# CFE Research & Creative Activities

## Research & Creative Activities

This worksheet is intended to help you identify and prioritize professional development activities to help you reach your research and creative goals over your OU career.

Professional Development Plan	Resource Offerings	
This Year	<p><b>Core Research and Creative Activity Skills</b></p> <ul style="list-style-type: none"> <li>101 Proposals 101</li> <li>108 Using the ORS Budget Template</li> <li>110 Finding External Funding</li> <li>111 Writing the 1-Page Summary</li> <li>140 Sponsored Research and Compliance</li> </ul>	
Next Year	<div style="text-align: center;">  <p>CENTER FOR FACULTY EXCELLENCE</p> </div> <p><b>Personal Development</b></p> <ul style="list-style-type: none"> <li>110 Finding External Funding</li> <li>111 Writing the 1-Page Summary</li> <li>115 Increasing Research Group Productivity</li> <li>211 Presenting Your Scholarly Self</li> <li>312 Growing Your Community/Network</li> <li>315 Research Leadership Development Series</li> </ul>	<div style="text-align: center;">  <p>VICE PRESIDENT FOR RESEARCH AND PARTNERSHIPS</p> </div> <p><b>Navigating OU Systems</b></p> <ul style="list-style-type: none"> <li>101 Proposals 101</li> <li>104 Submitting an ORS Information Sheet (Info Sheet)</li> <li>105 Internal Routing &amp; Sponsor Accounts: Overview &amp; Tips</li> <li>107 The Office of Innovation &amp; Corporate Partnerships</li> <li>108 Using the ORS Budget Template</li> <li>109 Post Award Overview</li> <li>203 Budget Basics: Fundamentals, Spending, &amp; Indirect Cost Series</li> <li>303 Cost Share Basics</li> </ul>
3-5 Years	<p><b>Proposal Development</b></p> <ul style="list-style-type: none"> <li>120 Defining Your Strategy to Pursue External Funding</li> <li>126 External Funding for Humanities &amp; Fine Arts</li> <li>221 Engaging with the Department of Defense (DOD)</li> <li>222 Intro to the NSF CAREER RFP</li> <li>322 NSF CAREER Proposal Development Series</li> <li>324 The Big Picture: Designing Long-term Contributions in</li> </ul>	<p><b>Research Compliance</b></p> <ul style="list-style-type: none"> <li>140 Sponsored Research and Compliance</li> <li>242 Foreign Influence (OEC)</li> <li>246 Intellectual Property (OTC)</li> </ul>
And Beyond		<p><b>Navigating External Submissions</b></p> <ul style="list-style-type: none"> <li>150 Introduction to Sponsors</li> </ul>

# Proposal Development

[Clark.Smith@jcu.edu](http://Clark.Smith@jcu.edu)

# Define what you want

- What will you propose to do?
  - Propose work you want to do,
  - Work that fits with your strategic plan for your research and career path, long-term career goals
  - if you're missing a valuable expertise - find collaborators
- What are you looking to fund?
  - Your time,
  - Other's time: New position, Graduate/undergraduate student
  - Materials, equipment
- How does this fit in with you/your organization's larger strategy?





# Look for funding opportunities

- Federal opportunities:
  - [www.grants.gov](http://www.grants.gov): Single access point for 900 grant programs from 26 federal grant-making agencies
  - [www.beta.sam.gov](http://www.beta.sam.gov): Contract opportunities
- [GrantForward](#)
  - Fee based database available at no extra cost to people with an OU email address
  - More training in Finding External Funding webinar
- Foundation Center
  - Fee based database with information on 156,000 US Foundations
  - Available through [college advancement officer](#)



# www.grantforward.com

grantforward  
Start moving your research forward

Free Trial Sign Up Log In

Home Pre-solicitations **Grants** Awards Sponsors Researchers Supports How-to

Search Grant Opportunities Saved Searches Recommendations Grant Lists History Shared Internal Submission <sup>beta</sup>

COVID-19 <sup>critical!</sup>

## Grant Search

All of the Keywords/Phrases

E.g: information "data science" "data integration" ⓘ

+ Advanced Keyword Search

Search Reset To Default

Go to -- Select a Filter --

Found 31356 results in 0.26 seconds.

Sort by Relevance Export Save Search / Alert

Url Administrator <sup>new!</sup>

With current status: *Continuous, Open* With applicant types: *Individual, Organization*, including unspecifi..

« Previous Layout: Next »

**31** College Scholarships

Catholic Foundation of Oklahoma

The Catholic Foundation of Oklahoma, Inc. awards college scholarships to qualified Catholic high school seniors from within the Archdiocese of Oklahoma City.

# Know Your Space



Review possibly relevant program areas



Review Recent Awards



How can your research support sponsor's mission and goals?



Contact your Program Officer





# Know the players

- Find several organizations who fund efforts in your area
- Get on review panels (if applicable, like NSF)
- Follow what others are doing in the area
  - Attend conferences/meetings
  - Who are the leaders in the field?
  - Determine what is the current cutting edge
  - Keep current on publications in the field

# Read funding opportunity

Once you select a funding opportunity:

- Check eligibility
  - Higher education, non-profit
  - Single or multiple PIs
  - Special qualifiers: Diversity, HBI/HSI
- Find the minimum/maximum budget
  - Is cost-share required?
- What's the submission deadline?



# Check Relevant Guidance

- Required proposal content
- Guidance is set at the federal level and remains at same level or more strict as you funnel down
  - Federal: Uniform Administration Requirements, Cost Principles, Audit Requirements
  - Agency: General, specific RFP, and submission guidelines.
  - State Requirements
  - Local Policy (e.g. University policies)

# Review Recent Awards



SEARCH

HOME RESEARCH AREAS FUNDING AWARDS DOCUMENT LIBRARY NEWS ABOUT NSF

Simple Search **Advanced Search** Popular Searches Download Awards Send Comments Award Search Help

## Advanced Search Results

Export up to 3,000 Awards: [CSV](#) | [XML](#) | [Excel](#) | [Text](#) [Email this Link](#) | [Export All Results](#)

Sort By: Relevance Results size: 30 per page [Table](#) | [List](#) Page 1 of 22 [Previous](#) [Next](#) [Refresh](#) Displaying 1 - 30 of 645

### You Searched For:

Element Code 006Y,047Y,055Y,058Y,072Y,073Y,084Y,08

Active Awards true

### Refined by

#### Refine Search

- State**
- Alaska(1)
  - Alabama(11)
  - Arkansas(9)
  - Arizona(12)
  - California(65)
  - Show More ...

- Country**
- Non US(1)
  - US(644)

- NSF Organization**
- Office Of The Director(2)
  - Direct For Mathematical & Physical Scie(6)
  - Direct For Social, Behav & Economic Scie(7)
  - Direct For Computer & Info Scie & Enginr(40)
  - Directorate For Engineering(423)
  - Direct For Biological Sciences(167)

- Award Amount**
- Less than or equal \$50,000(37)
  - Between \$50,001 - \$100,000(43)
  - Between \$100,001 - \$500,000(359)
  - Between \$500,001 - \$1,000,000(142)
  - More than \$1,000,000(64)

- Award Instrument**
- Standard Grant(561)
  - Continuing Grant(82)
  - Cooperative Agreement(2)

- CAREER: Transforming Multiphase Flow in Porous Media from Passive Pore Fluids to Active Suspensions of Motile Bacteria**  
Award Number:1943722; Principal Investigator:Sheng Dai; Co-Principal Investigator;; Organization:Georgia Tech Research Corporation;NSF Organization:CMMI Start Date:05/01/2020; Award Amount:\$540,362.00; Relevance:48.0;
- CAREER: Advancing Mathematical Models and Algorithms for Decentralized Optimization in Complex Multi-agent Networks**  
Award Number:1944500; Principal Investigator:Farzad Yousefian; Co-Principal Investigator;; Organization:Oklahoma State University;NSF Organization:ECCS Start Date:03/01/2020; Award Amount:\$500,000.00; Relevance:48.0;
- ICBR: Repurposing Infrastructure to Advance State of the Art Research Methods, Keys Marine Lab**  
Award Number:1929638; Principal Investigator:Nancy Thompson; Co-Principal Investigator;; Organization:University of South Florida;NSF Organization:DBI Start Date:09/01/2019; Award Amount:\$585,442.00; Relevance:48.0;
- GOALI/Collaborative Research: Consistent Nursing Home Staff Planning under Heterogeneous Service Demand**  
Award Number:1825761; Principal Investigator:Mingyang Li; Co-Principal Investigator:Hongdao Meng, Chris Masterson; Organization:University of South Florida;NSF Organization:CMMI Start Date:09/01/2018; Award Amount:\$261,055.00; Relevance:48.0;
- CAREER: Quantifying the Adaptability of Building Structures, Envelopes, and Foundations**  
Award Number:1553565; Principal Investigator:Brandon Ross; Co-Principal Investigator;; Organization:Clemson University;NSF Organization:CMMI Start Date:09/01/2016; Award Amount:\$516,000.00; Relevance:48.0;
- CAREER: Advancing the Development of Realistic and Probabilistic Shear Wave Velocity Ground Profiles Using Advanced Inversion Strategies**  
Award Number:1943113; Principal Investigator:Clinton Wood; Co-Principal Investigator;; Organization:University of Arkansas;NSF Organization:CMMI Start Date:07/01/2020; Award Amount:\$500,000.00; Relevance:48.0;
- Evolution of Contact Shear Resistance and Arching in Silica Sand**  
Award Number:1901582; Principal Investigator:Radoslaw Michalowski; Co-Principal Investigator;; Organization:University of Michigan Ann Arbor;NSF Organization:CMMI Start Date:04/01/2019; Award Amount:\$458,797.00; Relevance:48.0;
- Achieving Autonomy by Learning from Sensor-Assisted Control in a Wheelchair-Based Human-Robot Collaborative System**  
Award Number:1826258; Principal Investigator:Rajiv Dubey; Co-Principal Investigator:Sudeep Sarkar, Redwan Alqasemi, Kyle Reed; Organization:University of South Florida;NSF Organization:CMMI Start Date:09/01/2018; Award Amount:\$528,383.00; Relevance:48.0;
- Data Science for All: Designing the Successful Inclusion of Data Science in High School Computer Science**  
Award Number:1922898; Principal Investigator:Stephen Uzzo; Co-Principal Investigator:Rene Baston; Organization:New York Hall of Science;NSF Organization:CNS Start Date:07/01/2019; Award Amount:\$99,998.00; Relevance:48.0;
- EAGER: ISN: Detecting and Disrupting Illicit Supply Networks via Traffic Distribution Causal**  
Award Number:1842020; Principal Investigator:Nick Nikiforakis; Co-Principal Investigator:Jonathon Caulkins, Nicolas Christin; Organization:SUNY at Stony Brook;NSF Organization:CMMI Start Date:09/01/2018; Award Amount:\$299,924.00; Relevance:48.0;
- Collaborative Research: In-situ Production of Calcium Carbonate Nanoparticles in Fresh Concrete**  
Award Number:1761697; Principal Investigator:Hongyan Ma; Co-Principal Investigator;; Organization:Missouri University of Science and Technology;NSF Organization:CMMI Start Date:08/15/2018; Award Amount:\$167,422.00; Relevance:48.0;

# Develop 1-page summary

Produce a succinct summary of your idea and why it's important

- Use the accepted format, if one exists
  - NSF: 1-page summary, DOD: quad chart
- Plan to answer 4 questions
  - What is the problem you're trying to solve?
  - What have others done to try to solve this problem? (literature review)
  - What is the gap? (What remains to be solved?)
  - What will you do to solve the problem?
- Have colleagues/CFE review

# Who are you?

- Demonstrate your expertise, What makes you unique?
- Cultivate an interesting new idea
- How can you help them accomplish their goals?





# What makes you unique?

- Why are you (and your team) the right person to accomplish this work
  - Expertise, Prior work
  - Individual professional experience, interests, etc.
  - Your institutional context
  - Highlight strengths others may not have

# Cultivate a new idea

- Acknowledge what others have accomplished
- Bring in your knowledge from other areas
- What is the right scope and Research Questions
  - Do **not** promise more than you can do for the money you request
  - Be able to describe logically how you will accomplish the work

# Help them achieve their goals

- Read the RFP to understand the funding organization's goals
- Use their words to describe what you propose to do
- Imagine how your successful work would turn into a newspaper article demonstrating their smart investment



# Find Your Program Officer

PIs are strongly encouraged to contact their appropriate Program Officer\*

- Discuss budget requests for their proposed activities
- Typical funding levels for their discipline,
- Ask if your idea fits their portfolio – or if they have ideas on where it might fit better
- Ask for feedback on your proposed idea

\*It is in the Program Officer's best interest for you to submit a proposal that aligns well with their portfolio



# Talk with Program Officers

- Send a **short** email to request a phone call
  - Describe your project in 1-2 sentences
  - Attach the 1-page overview
  - Ask 1-2 relevant questions
  - Ask if they would have time for a 15-min call
    - Provide several windows you are available
- Prepare for the conversation
  - Write down questions
  - remember what they've told you thus far
  - Practice the conversation with a friend



# Proposal Key Elements

- Project Plan
- Budget





# Plan for the Award Period

- An award period may range from months to 10-years.
  - Use appropriate start date
  - Timeline/Milestones: Proposed activities should make sense for the award period
- Be specific with goals, objectives, tasks, methods
  - They should be related, build upon each other
  - Reviewers should believe you know what is current and accepted practice in the field



# Budgetary Information

- Budget
  - What funds do you need to pay for the work you propose to be completed?
  - Don't over-promise. Reviewers may discount your proposal if they think you're not asking for the right funding for what you propose to do.
  - [Access ORS budget template here](#)
- Budget Justification
  - A written document that describes in words how the funding will be used.

# Intellectual Merit

## Broader Impacts

### Intellectual Merit

- Will the project **advance knowledge** and understanding within its own field or across different fields
- The extent to which the proposed activities suggest and explore creative, original, or potentially **transformative** concepts

### Broader Impacts

- The potential to benefit society and contribute to the achievement of specific, desired societal outcomes.
- Training the future workforce
- Engaging the community



# Community Engagement

- Partner with local organizations
- Tie into existing outreach programs
  - Precollegiate Programs
  - Upward Bound
  - Osher Lifelong Learning Institute



Contact: Joy Pendley @ CFE

# Ancillary Documents

- Biosketches/CVs
- Current and Pending Awards
- Collaborators & Affiliations
- Facilities, Equipment and Other Resources



# Biosketches and CVs

- Biosketches, CVs
  - Sponsors have guidance for length and content
    - Education/training
    - Appointments/jobs
    - Publications/Products
    - Other: Personal Statement (NIH), Synergistic Activities (NSF)
- Software programs
  - ORCID: Global database to collect your education, appointments, publications, funding awards
  - SciENcv: Software managed by NCBI to create Biosketches and Current and Pending for NSF, NIH, IES

Contact: Clara Smith @ CFE  
ORCID/SciENcv trainings held each month



# Current and Pending/ Collaborators

List of current support including funded awards and pending proposals

- Ensures no scientific, budgetary, or commitment overlap in projects
  - SciENCv format (NSF)
  - NIH: Not required at submission, but may be requested during pre-award cycle

## Collaborators

- NSF: Single document, uploaded as Excel file
- Used to manage the selection of reviewers during the review process
- Must be submitted by each PI, co-PI, senior personnel



# Equipment & Facilities

- Demonstrate you are well equipped to carry out the proposed work
  - These are considered to be outside of your control but accessible (e.g. core facilities)
  - Where will research be conducted
  - Highlight equipment that will be utilized
  - Describe how it will increase the probability of success
  - Any special or unique facilities

# Data Management Plan

- Describe how data will be handled and stored, including how to ensure access, security, and quality
- Preparations for dissemination and access after the award period
- Follow agency-specific guidance
  - NSF, for example
    - No more than two pages
    - If no data will be collected, submit a page stating: “No data are expected to be produced in this project.”
- Contact: OU Libraries [DMP Writing Tool](#)



# Institutional Review Board

Institutional Review Board (IRB): If you propose to work with human subjects

- IRB approval is not necessary at time of application (NIH, NSF)
  - Note as “pending” if IRB required. May need to be addressed in the proposal if marked pending.
- IRB approval is required by the time the project is funded
- Submit your proposed protocol

Institutional Animal Care and Use Committee (IACUC): If you propose to work with animals

- Submit your proposed protocol

# Letter of Collaboration/Support

## Letter of Collaboration/Support

- Demonstrates you have a relationship with people you name in the proposal
- Collaborator states they will do what the proposal says they will do
- Provide only relevant letters
- For NSF, follow template **exactly**

## Letter of Endorsement

- Written to provide validation of the benefit of your proposal
- Funding organization may encourage or not allow

# Understanding Proposal Submission/Award Administration in ORS

**Bonnie VanWinkle**

Senior Proposal Administrator  
Office of Research Services  
University of Oklahoma

# ORS: Who We Are and What We Do

The goal of the Office of Research Services (ORS) for the University of Oklahoma (OU) Norman campus programs is to function as a highly trained, customer service-oriented organization whose primary purpose is to support externally funded research and sponsored activities within the University community.

- **Research Information Services (RIS)**
- **Proposal Services (PS)**
- **Award Administration (AA)**

# What is a sponsored project?

- External funds for any work that has deliverables, such as research, service, instruction, or training.
- Vast majority of sponsored projects are submitted through ORS.
- Some exceptions are:
  - Gifts, which are submitted through the OU Foundation
  - Fellowships or funds that are going to be paid to a PI directly



# Proposal/Award Process Overview

- Step 1: Proposal Submission
  - Information Sheet
  - Budget
  - Routing
  - Proposal Documents
  - Submission
- Step 2: Proposal Award
  - Notice of Award
  - Award Administration
    - ✓ Sponsor-requested budget revisions
    - ✓ Contract negotiations
    - ✓ Compliance approvals, certifications and signatures
    - ✓ Account setup
    - ✓ Modifications, supplements, and no-cost extensions (NCE)
    - ✓ Research Financial Services (ReFS)

\*\*Award accounts can only be created if Step 1 is completed, bypassing Step 1, will result in a delay of during the award and negotiation phase (Step 2).\*\*

# Proposal Preparation Steps

Pre-ORS  
Activities

1. Find funding opportunity (FOA) – Carefully read the guidelines
2. Build your research team
3. Draft a 1-page summary
4. Submit information sheet to ORS at least four weeks before the sponsor deadline.
5. Receive budget/budget justification templates from your Proposal Services contact
6. Develop your budget and budget justification
7. Provide routing documents to your PS contact at least a week before the deadline
8. Finalize your proposal, upload your biosketch, current and pending, etc.
9. Work with ORS to ensure all required submission documents are included and complete
10. Formally submit proposal to the sponsor at least two days before the submission deadline.

4 weeks



# What is an Information Sheet

## The InfoSheet

- the first step of the ORS process
- provides basic proposal information
- puts your proposal in the queue
- can be changed/updated by ORS
- does not require proposal documents
- requires a conflict-of-interest (COI) disclosure
- training session offered through ORS

# When do I have to fill out an Infosheet?

- Any time external proposals are planned for submission
- At least four weeks prior to submission deadline
  - Subcontracts, cost share, special forms/certifications, or complicated instructions require more lead time
- Submitting the infosheet does not obligate you to submit a proposal

# What is Internal Routing?

- Notifies those listed on the proposal, along with deans/chairs, of an upcoming proposal submission
- Package requirements
  - project summary/abstract/statement of work (can be a draft)
  - detailed budget, using OU budget template (final version)
  - budget justification (must match budget)
  - documentation of cost share, if applicable
  - subrecipient documents, if applicable
- Secures internal signatures - routing is required before submission of proposal

# Subcontracts

- Subcontracts to OU require official paperwork from the organization.
  - Letter of Intent to Form a Subcontract Agreement – must be signed by an authorized individual of the organization
  - Statement of Work – specific to the subcontract’s portion of the project
  - Budget and Budget Justification – specific to the subcontract’s portion of the project
- OUHSC is a separate entity from OU Norman – any funds flowing between our organizations are normally a subcontract.
- If OU is a subaward we need to provide the required subcontract documents to the lead organization.

# Cost Share

- Check your guidelines to see if cost share is required. Most sponsors do not require cost share but if they do, it will be clearly specified in the solicitation.
- A training session focused specifically on cost share is offered through ORS. Visit our [website](#) for more details.

# Indirect Costs (IDC) Facilities & Administrative Costs (F&A)

- IDC are costs that cannot be easily attributed to a specific sponsored project
  - laboratories and facilities usage
  - building maintenance
  - Utilities
  - general grant administration and accounting
  - other University services
- The negotiated pre-determined IDC rate for on-campus research is 55% of modified total direct costs (MTDC).
  - If an IDC rate is restricted and published in the solicitation, ORS will honor that rate.
  - Alternative IDC rates



# Obtaining Sponsor Accounts

- Normally, proposals are submitted using OU's organizational registration, so PIs do not create their own. However, you can obtain a [grants.gov](#) registration if you are submitting a fellowship paid directly to you or if you are simply researching solicitations.
- Links to account requests for frequently used portals can be found on our [website](#).
- For other systems, we recommend you contact [Proposal Services](#) to discuss whether ORS has an account or if the PI should create one.

# Signature Authority

- For most sponsored project actions, signature authority must be authorized by the Board of Regents of the University of Oklahoma.
- Also known as
  - authorized official
  - official signature
  - signing official
  - administrative official
- The most important take away is that researchers should not sign anything without proper authorization.

# Deadlines

- Be sure to check the deadline time (e.g., local; Eastern).
- Most sponsors will not accept proposals submitted even one minute late.
- Our office closes at 5:00pm, so please try to submit at least two days prior to the sponsor deadline...we would prefer one week prior.
- We try our best to accommodate everyone, but short turnaround/last minute proposal submissions can cause problems, especially when there are heavy deadlines.

# Some Friendly Reminders

- If you have a question or concern, email your [ORS contact](#) as soon as possible.
- Timing may affect whether an action can be done...submitting earlier is always better.
- If you are contacted about an audit, please reach out to ORS or [Research Financial Services](#) (ReFS) for guidance.

# Pre-Award Team Contacts

## Proposal Development Specialists (PDS) and Sponsored Program Coordinators (SPC)

proposal is not officially in the system.

The screenshot shows the top navigation bar of The University of Oklahoma website with the following menu items: HOME, ABOUT, RESEARCH SERVICES, RESEARCH SUPPORT, CORPORATE PORTAL, CENTERS & INSTITUTES, and NEWS & EVENTS. Below the navigation bar is a table with the following structure:

Alpha & other Assignments	PDS	Alpha & other Assignments	SPC	Comments
A – C, NOAA Special Projects	Bonnie VanWinkle ( <a href="mailto:bvanwinkle@ou.edu">bvanwinkle@ou.edu</a> ) X 5-6140	A – D, CAPS, CIMMS, & NOAA	Cathi Parker ( <a href="mailto:clparker@ou.edu">clparker@ou.edu</a> ) X 5-4808	Cooperative Institute for Mesoscale Meteorological Studies (CIMMS) includes any proposal going through the OU CIMMS agreement. National Oceanic and Atmospheric Administration (NOAA) includes all proposals going into NOAA.
D – G	Bruce Poteet ( <a href="mailto:bpoteet@ou.edu">bpoteet@ou.edu</a> ) X 5-3903	E – L	Leslie Flenniken (Associate Director, Award Administration) ( <a href="mailto:lflenniken@ou.edu">lflenniken@ou.edu</a> ) X 5-7969	Leslie has some Space Grant (for Dr. McPherson); Drs. Connelly/Mumford

<https://ou.edu/research-norman/research-services/preaward-contacts>



# Helpful Websites

- Office of the Vice President for Research and Partnerships (OVPRP)
  - <https://ou.edu/research-norman>
- Office of Research Services (ORS)
  - <https://ou.edu/research-norman/research-services/research-services-home>
  - <https://ors.ou.edu/proposal/infosheet/infotype/CMSInfosheet.asp>
- Center for Faculty Excellence – Clara Smith
  - <https://www.ou.edu/cfe>



## Office of Research Services

The goal of the Office of Research Services (ORS) under the Vice President for Research and Partnerships (VPRP) is to function as a highly trained, customer service-oriented organization whose primary purpose is to support externally funded research and sponsored activities within the university community. ORS has responsibility for pre-award and award administration on the Norman campus and

### Tweets

University of Oklahoma Research

Aquifer), which runs from South Dakota to Texas and irrigates about one-sixth of world grain production, is being drained far faster than rain can replenish it, especially as heat and drought get worse."

1h

**University of Oklahoma Research**  
@OUResearch

(1/2) "Running Out: In Search of Water on the High Plains," a new book by Lucas Bessire, OU professor of anthropology, was featured by Climate Fwd: in the New York Times. The article states, "The book bursts with passages that linger after reading."  
[nytimes.com/2021/08/18/cl...](https://www.nytimes.com/2021/08/18/climate/)

Embed View on Twitter

HOME ABOUT RESEARCH SERVICES RESEARCH SUPPORT CORPORATE PORTAL CENTERS & INSTITUTES NEWS & EVENTS

For general questions, please contact us at [ris@ou.edu](mailto:ris@ou.edu).

Calculate Your Sponsor Deal

mm / dd / yyyy

Enter the Sponsor Deal

Office of Research Services

- Research Information
- Proposal Services
- Award Administration
- Training and Development
- Data Management

- Office of Research Services Home
- Submit a Proposal Information Sheet
- Funding Opportunities
- Proposal Development
- Proposal Submission
- Award Administration
- Guidance
- Compliance
- Training
- Rates & Reports
- FAQ
- Statistics
- Institutional Information

Timeline(MM/DD/YYYY):



<https://www.ou.edu/research-norman/research-services/research-services-home>

# Questions?

